#### **ABIServizi Progetti Speciali**

## From Market Failures to Modernisation Opportunities

A Retail Deposit Case Study for the World Bank's Convergence Program

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#### Introduction

Since 2005, the World Bank's **Convergence Program** has invested considerable resources to assist public and private financial sector stakeholders in identifying and processing financial modernisation opportunities. It has been active in Albania, Bulgaria, Croatia, Romania and Serbia.

Its aim is to create a practical **methodological framework** within which countries can identify legislative and regulatory initiatives to modernise their banking sector. With this study, Convergence has stepped it up even further, trying to define a **"search engine"** for regulatory interventions in the retail deposit market.

After identifying some market failures, the "search engine" applied to the **case study of retail deposit services** suggests several specific actions to take into consideration. In the future, similar case-studies could be prepared for other market segments (e.g. SME loans, residential mortgage loans, infrastructure finance, etc).

Click on the links in the "search engine" table at page 4, or simply unfold the presentation.

### The "retail deposit services": a case study

#### **Analytical Steps**

- 1. Identification of market failures;
- 2. Main remedies by intervention entry point;
  - Supply, demand or market infrastructure
- 3. Possible legislative, regulatory or self-regulatory instruments;
- 4. Variables to take into account:
  - Nature of the action proposed
    - ☐ 3 levels: 1) Remedial area, 2)legislative or regulatory initiative; 3) technical intervention
  - ☐ **Impact indicator**: it suggests the importance of the intervention to reach the efficiency goals (1- low, 2- medium, 3-high);
  - □ **Complexity indicator**: it suggests the degree of effort the intervention requires in terms of consensus building (1- low, 2- medium, 3-high);
  - Self-regulation: can the intervention be put into action through selfregulation initiatives?

### The "retail deposit services" modernisation "search engine" table Main Remedies

		MARKET FAILURE				
		ASYMMETRIC INFORMATION	INCOMPLETE MARKETS	CONTRACTUAL UNCERTAINTY	COST INEFFICIENCY	MARKET POWER
ENTRYPOINT	SUPPLY SIDE	Product comparison and understanding	Range of services available	Legal protection	Reduction of administrative burdens	Enhance competition in current accounts markets
INTERVENTION ENTR	DEMAND SIDE	Increase of credit history disclosure Reducing risk		Crime prevention	Reduction of administrative burdens Non-cash payments	
INTER	MARKET INFRASTRUCTURE	Eraud prevention  Legal protection  Product comparison and understanding	<u>Legal protection</u>	Modernisation of legal systems/procedure Support of national/international competition Fraud prevention	Enhance competition in current accounts markets	Antitrust supervision  Modernisation of antitrust regulation

### Market Failure: CONTRACTUAL COST INFERENCE CONTRACTUAL

ASYMMETRIC INFORMATION

**INCOMPLETE MARKETS** 

UNCERTAINTY

COST INEFFICIENCY

MARKET POWER

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Product comparison and understanding					

### Possible Legislative, Regulatory or Self-Regulatory Instruments:

Transparency of pricing Customer care Internal procedures

#### **Illustrative Technical Interventions:**

ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes
1	websites. Also, specific algorithms are available on the web for current account	Access to instruments which allow the comparison among different products	2	2	X	Pre-contractual
2	Provision of ex ante transparent and comparable information index on charges (for current accounts and overdraft facilities).		2	1	X	Pre-contractual

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Product comparison and understanding					

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
Transparency of pricing	Customer care	Internal procedures		

Illustrative Technical Interventions:						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes
3	Set up of internal procedures and initiative with the aim to provide money advice and support, help with savings facilities, affordable loans and access to basic banking services.	Full time staff or equivalent	1	2	Х	Pre-contractual
4	Sending employees on one to one business counselling courses to improve their productivity and effectiveness at work.	Total hours per year	2	2	I X	Pre-contractual / contractual

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Product comparison and understanding					

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
Transparency of pricing	Customer care	Internal procedures		

**Illustrative Technical Interventions:** 

ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes
5	linternal procedures to ensure transparency in	Full time equivalent staff or equivalent	1	1	Х	Pre-contractual
6	Set up common document redaction criteria with regard to the structure, syntax and lexicon. Example: simplification of bank statements.		1	2	X	Pre-contractual / contractual

### Market Failure:

ASYMMETRIC INCOMPLETE MARKETS

UNCERTAINTY

COST INEFFICIENCY

MARKET POWER

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Increase of credit history disclosure	Reducing risks				

### Possible Legislative, Regulatory or Self-Regulatory Instruments: Credit bureau

#### **Illustrative Technical Interventions:**

ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes
7	negative reporting.  Design credit bureaus' governance according	Market coverage of a credit register: number of individual retail clients on whom data is held over total number of potential retail banking clients	3	1		Possible increase in public expenditure
8	Provide access to non-bank lenders' and creditors' data set.		3	3		Possible increase in public expenditure
Ta	argeted market participant surveys and de	etailed policy analysis will help ide	ntify a much	broader rangı	e of possible	: interventions

#### **Market Failure: ASYMMETRIC** CONTRACTUAL **INCOMPLETE MARKETS COST INEFFICIENCY** MARKET POWER **INFORMATION** UNCERTAINTY

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Increase of credit history disclosure	Reducing risks				

Possible Legislative, Regulatory or Self-Regulatory Instruments:			
Personal guarantees			

	Illustrative Technical Interventions:						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes	
9	Promote personal guarantees recourse.		2	2		Country's competitiveness	

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Fraud prevention	Legal protection	Product comparison and understanding			

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
Public database				

Illustrative Technical Interventions

	mustrative rechnical interventions:						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes	
10	Set up electronic archives with stolen credit	Stolen credit cards/check registered in the electronic archives over total thefts reported	2	1		Possible increase in public expenditure	
11	Set up an electronic archive with fraudulent transactions. Design public warning/alert service to fight debt/credit cards frauds.		2	1		Possible increase in public expenditure	

Main Remedy:						
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE				
Fraud prevention	Legal protection	Product comparison and understanding				

### Possible Legislative, Regulatory or Self-Regulatory Instruments: ADR (Alternative Dispute Resolution)

Illustrativa Tachnical Interventions

	illustrative lechnical interventions:						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes	
12	Introduction of a body in charge of solving disputes between customers and banks. People with disputes which would normally go to trial could opt for an alternative. Where alternative dispute resolution has been introduced, legal costs have been cut and those involved have indicated a greater satisfaction with the outcome.	ADR disputes over total disputes	3	1	Х	Possible increase in public expenditure	

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Fraud prevention	Legal protection	Product comparison and understanding			

## Possible Legislative, Regulatory or Self-Regulatory Instruments: Financial consumer education

Illustrative Technical Interventions

	illustrative rechnical interventions:						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes	
13	Include financial education at school. Undertake surveys of financial literacy/capability to inform national strategies and programmes of financial education. Availability of financial products guides from financial authorities websites.	Financial education monitor	3	1		Possible increase in public expenditure	

### Market Failure: INCOMPLETE MARKETS CONTRACTUAL UNCERTAINTY COST INEFFICIENCY MARKET POWER

Main Remedy:						
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE				
Range of services available						

ASYMMETRIC

**INFORMATION** 

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
Supply of simple products  Supply of services  Distribution channels				

	Illustrative Technical Interventions:							
Ι	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes		
1	Introduction of "basic bank accounts": simple and cheap for customers with elementary needs such as depositing and accessing basic payment facilities. It offers no overdraft or cheque book.	Number of accounts per thousand	2	2	I X	Promote financial inclusion		
1	Facilitate access to services for disabled people.		2	2	Х	Promote financial inclusion		

### Market Failure: CONTRACTUAL COST INFERIORENCY

ASYMMETRIC INCOMPLETE MARKETS

UNCERTAINTY

COST INEFFICIENCY

MARKET POWER

	Main Remedy:	
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE
Range of services available		

#### Possible Legislative, Regulatory or Self-Regulatory Instruments:

Supply of simple products

Supply of services

Distribution channels

#### Illustrative Technical Interventions:

ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes
16		Number of such kind of deposits per thousand adults	3	1		Country's competitiveness
		Average monthly electronic transactions.	3	1		Promote financial inclusion
	Tax payment through specific interface and web based software		1	1		

#### Market Failure:

ASYMMETRIC INCOMPLETE MARKETS

CONTRACTUAL UNCERTAINTY

COST INEFFICIENCY

MARKET POWER

	Main Remedy:	
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE
Range of services available		

#### Possible Legislative, Regulatory or Self-Regulatory Instruments:

Supply of simple products

Supply of services

Distribution channels

#### **Illustrative Technical Interventions:**

ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes
19	Ensure access to banking services through cash points	Number of locations that have easy access to ATMs.	1	1	Х	
20	Reduce working days needed to securities portfolio portability		1	1	X	
21	Overdraft facilities rules, mainly for those customers who slip into the red without prior agreement	Percentage of deposit account holders that uses overdraft facilities	2	1		

	Main Remedy:	
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE
Legal protection		

Possible Legislativ	e, Regulatory or Self-Regula	tory Instruments:
Financial protection		

Illustrative Technical Interventions

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ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes
//	Design insurance schemes to fight debt/credit cards frauds		3	2		Country's competitiveness
23	Design insurance schemes for online transactions		3	2		Country's competitiveness

#### **Market Failure: ASYMMETRIC** CONTRACTUAL **INCOMPLETE MARKETS COST INEFFICIENCY** MARKET POWER **INFORMATION** UNCERTAINTY

	Main Remedy:	
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE
Legal protection		

Possible Legislativ	ve, Regulatory or Self-Regul	atory Instruments:
Compliant management	Financial protection	Data security

	Illustrative Technical Interventions:					
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes
24	Set up of complaint management procedures to ensure early replies		2	1	Х	Contractual

	Main Remedy:	
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE
Legal protection		

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
Compliant management	Financial protection	Data security		

	illustrative lechnical interventions:							
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes		
25	Design public guarantee schemes for depositors		3	1	X	Pre-contractual / contractual		

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Legal protection					

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
Compliant management	Financial protection	Data security		

Illustrative Technical Interventions

	illustrative reclinical interventions.							
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes		
26	Innovative training and awareness campaigns that focus on the financial crime risks arising from poor data security, as well as the legal and regulatory requirements to protect customer data.  Robust procedures for logging visitors and ensuring adequate supervision of them while on-site.		1	3		Pre-contractual / contractual		

Main Remedy:						
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE				
Crime prevention						

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
Legal protection				

	Illustrative Technical Interventions:							
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes		
27	If a cheque turns out to be fraudulent or stolen, it is possible that the paying bank will not realise this until after you have received funds, so they have always reserved the right to withdraw it. Considering a payment system/rule that will not enable money to be cleared from one bank account to another in such events.		1	3				

#### **Market Failure:**

ASYMMETRIC INCOMPLETE MARKETS

CONTRACTUAL UNCERTAINTY

COST INEFFICIENCY

MARKET POWER

#### Main Remedy:

SUPPLY SIDE DEMAND SIDE MARKET INFRASTRUCTURE

Modernisation of legal systems/procedures Support of national/international competition Fraud prevention

#### Possible Legislative, Regulatory or Self-Regulatory Instruments:

Regulation Judicial procedures Dialogue with public authorities

#### **Illustrative Technical Interventions:**

ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes
28	IREGUIATE DISTANCE SEILING.	Number of concluded distance contracts	1	3		
	Regulate e-commerce.		2	2		Promote financial inclusion
30	Find and remove financial products and services restrictions.		1	3		

Main Remedy:						
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE				
Modernisation of legal systems/procedures	Support of national/international competition	Fraud prevention				

Possible Legislative, Regulatory or Self-Regulatory Instruments:					
Regulation	Judicial procedures	Dialogue with public authorities			
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	Illustrative Technical Interventions:							
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes		
31	Introducing a system of electronic justice.		3	2		Possible increase in public expenditure		



### Market Failure:

ASYMMETRIC INCOMPLETE MARKETS

CONTRACTUAL UNCERTAINTY

COST INEFFICIENCY

MARKET POWER

#### Main Remedy:

SUPPLY SIDE DEMAND SIDE MARKET INFRASTRUCTURE

Modernisation of legal systems/procedures Support of national/international competition Fraud prevention

#### Possible Legislative, Regulatory or Self-Regulatory Instruments:

Regulation Judicial procedures Dialogue with public authorities

#### **Illustrative Technical Interventions:**

ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes
32	Enhance information exchange between public authorities and private subjects, minimizing information obligation (IO).		3	2		Country's competitiveness

#### **Market Failure: ASYMMETRIC** CONTRACTUAL **INCOMPLETE MARKETS COST INEFFICIENCY** MARKET POWER **INFORMATION UNCERTAINTY**

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Modernisation of legal systems/procedures	Support of national/international competition	Fraud prevention			

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
Regulation		Market liberalization		

	Illustrative Technical Interventions:						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes	
5.5	Harmonize to international anti-money laundering rules.		3	3		Country's competitiveness	

#### **Market Failure: ASYMMETRIC** CONTRACTUAL **INCOMPLETE MARKETS COST INEFFICIENCY** MARKET POWER **INFORMATION UNCERTAINTY**

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Modernisation of legal systems/procedures	Support of national/international competition	Fraud prevention			

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
Market liberalization				
7				

	Illustrative Technical Interventions:						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes	
34	Harmonize to international antiterrorism rules.		3	3		Country's competitiveness	

#### **Market Failure:**

ASYMMETRIC INCOMPLETE MARKETS

CONTRACTUAL UNCERTAINTY

COST INEFFICIENCY

MARKET POWER

#### Main Remedy:

SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE
Modernisation of legal systems/procedures	Support of national/international competition	Fraud prevention

#### Possible Legislative, Regulatory or Self-Regulatory Instruments:

Security of transactions

#### **Illustrative Technical Interventions:**

ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes
35	Certification of the level of security of a product or system by acknowledged certification bodies, generally operating under the oversight of an evaluation authority.		2	2		
36	Promotion of initiatives aimed at tackling computer crime, fraud and counterfeiting involving noncash payment instruments.		3	2		Possible increase in public expenditure
37	Amend national penal legislation to adequately cover the new category of cyber crimes.		1	2		Country's competitiveness

Market Failure:							
ASYMMETRIC INFORMATION	INCOMPLETE MARKETS	CONTRACTUAL UNCERTAINTY	COST INEFFICIENCY	MARKET POWER			
Main Remedy:							

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Reduction of administrative burdens					

	Possible Legislative, Regulatory or Self-Regulatory Instruments:			
		Customer mobility	Standardization and simplification	
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	Illustrative Technical Interventions:						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes	
.38	Standardize transactions on an inter-bank network		1	1	Х		

Main Remedy:						
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE				
Reduction of administrative burdens						

ruments:
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	Illustrative Technical Interventions:						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes	
39	banks to observe certain procedure and deadlines when transferring a customer's	Working days needed to change provider; Costs associated with the procedure; Rate of service provider change	2	2	I X	Pre-contractual / contractual	

Main Remedy:						
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE				
Reduction of administrative burdens	Non-cash payments					

### Possible Legislative, Regulatory or Self-Regulatory Instruments: Compliance to information requirements Standardization and simplification

Illustrative Technical Interventions

	mustrative rechnical interventions.						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes	
40	Among others: - avoid duplication in mandatory documentation - allow electronic information documents - put beyond doubt electronic signatures - remove existing laws which insist on paper by allowing e-mail as an option - ensuring that minimum standards of quality and service are met by providers offering cryptography services	Resources dedicated to comply with information requirements	2	2		Promote financial inclusion	

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Reduction of administrative burdens	Non-cash payments				

## Possible Legislative, Regulatory or Self-Regulatory Instruments: Compliance to information requirements Standardization and simplification

	Illustrative Technical Interventions:						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes	
	Simplify bank account opening procedures for individuals		1	2		Promote financial inclusion	

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Reduction of administrative burdens	Non-cash payments				

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
Electronic payments				

	Illustrative Technical Interventions:						
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes	
42	In the second of	Number of cashless payments per person	3	2		Promote financial inclusion	

		Market Failure:			
ASYMMETRIC INFORMATION	INCOMPLETE MARKETS	CONTRACTUAL UNCERTAINTY	COST INEFFICIENCY	MARKET POWER	
Main Remedy:					

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SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE				
Enhance competition in current accounts markets						

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
Taxation				

	Illustrative Technical Interventions:							
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes		
4.3	Reduce stamp duty rates applying to current accounts		1	2				

Main Remedy:					
SUPPLY SIDE DEMAND SIDE MARKET INFRASTRUCTURE					
Enhance competition in current accounts markets					

Possible Legislative, Regulatory or Self-Regulatory Instruments:			
Customer mobility			

	Illustrative Technical Interventions:							
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes		
44	Among others: - reduce exit costs; - avoid delays due to credit cards bill charge schedule	Annual switching rates	2	2	X	Pre-contractual / contractual		

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Antitrust supervision	Modernisation of antitrust regulation				

Possible Legislative, Regulatory or Self-Regulatory Instruments:				
International antitrust criteria				
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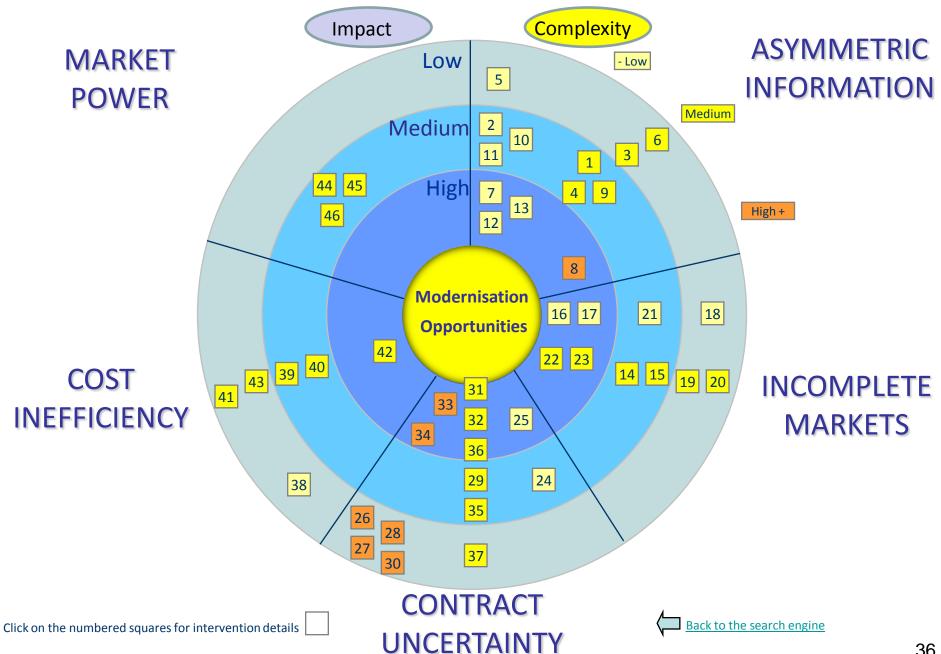
	Illustrative Technical Interventions:							
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes		
45	Define monitoring / enforcement powers of the Antitrust Authority consistently with international best practices		2	2		Country's competitiveness		

Main Remedy:					
SUPPLY SIDE	DEMAND SIDE	MARKET INFRASTRUCTURE			
Antitrust supervision	Modernisation of antitrust regulation				

## Possible Legislative, Regulatory or Self-Regulatory Instruments: International antitrust criteria

	Illustrative Technical Interventions:							
ID	Interventions	Efficiency indicators	Impact indicator	Complexity indicator	Self- regulation	Notes		
46	Define transparent criteria to assess the existence of (among others): - entry barriers; - market abuse; - market concentration; - efficient licensing procedures for prospective national/ foreign financial institutions.		2	2		Country's competitiveness		

### Summary of illustrative interventions



#### **Conclusions**

Based on a previous Convergence Program's study ("<u>How to Improve Financial</u> <u>System Efficiency through a Modernisation Program</u>") - which in turn is inspired by the European Central Bank taxonomy of market failures -, this study examines several aspects of retail deposit services market.

Based on the EU and Italian experiences, it suggests a broad sample of initiatives (45) as a starting point in tackling main market failures. It is worth to remember that market participant surveys and detailed policy analysis will help to identify a much wider range of possible solutions.

Main results show that **the number of actions suggested** is particularly dense in the "asymmetric information, incomplete markets and contract uncertainty" areas if compared with those in the "cost inefficiency and market power" failures. Actually, the underlying reason is that the latter two kinds of failures require more structural interventions, as they are quite independent from a single market segment.